

Evaluation of the Components of the Housing Partnership Framework (HPF)

MANAGEMENT RESPONSE AND ACTION PLAN

Objective of the Evaluation: This evaluation examined the relevance, effectiveness, and efficiency of components under the HPF.

Evaluation findings, recommendations, and Management Response and Action Plan Presented to CMHC's Executive Committee on: February 22, 2022.

Recommendation	Management Response	Action Plan	Responsibility		Timeline
			Lead	Support	
<p>Recommendation 1</p> <p>Review data and reporting processes to identify potential improvements. This review should consider:</p> <ul style="list-style-type: none"> • using information provided for the claims process to enhance progress reporting; • providing PTs with additional flexibility to provide progress reports to CMHC based on their respective fiscal years; and, • improving communication regarding how data is used by CMHC for accountability and decision-making. 	<p><i>We agree with this recommendation.</i></p> <p>CMHC has heard the views and concerns from our provincial and territorial partners on reporting. We are currently assessing the reporting process to determine opportunities to reduce reporting burden while respecting the direction of the Government of Canada and expectations of Canadians for transparency and evidence-based decision making.</p> <p>The requirements for reporting by provinces and territories (PTs) are tied to the multilateral Housing Partnership Framework (HPF) and integrated in the NHS bilateral agreements with each PT. CMHC is reviewing the process by which we collect this data to identify opportunities to streamline and simplify.</p>	<p>1. Identify and consider options to streamline the Progress Report and claims processes within existing authorities and within Government of Canada expectations and create a plan for the implementation of those measures.</p>	<p>Client Solutions – Client Development & Government Relations, Government Relations</p>	<p>Policy – Policy Operations and Outreach, Policy Measurement and Analysis, and Policy – Policy Operations and Outreach Intergovernmental Relations</p>	<p>Q2 2022</p>

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Recommendation 1 <i>(continued)</i>	Understanding the expectation and request of the Government of Canada for more detailed reporting, particularly as it concerns the measurement and attribution of Government of Canada investments and the impact of programs on Canadians, we are exploring possible approaches that will enable supporting this mandate while reducing the reporting burden to PTs.	2. Provide PTs with explanations and updates regarding the use of data that they provide through the FPT Senior Officials Forum on Housing.	Policy – Policy Operations and Outreach, Intergovernmental Relations	Policy – Policy Operations and Outreach, Policy Measurement and Analysis	Q3 2022
Recommendation 2 CMHC should work with PTs to identify solutions to enhance data availability and quality particularly regarding energy efficiency, accessibility, priority groups most in need and repair and renewal projects.	<i>We agree with this recommendation.</i> CMHC acknowledges the critical importance of relevant data collection to inform decisions. As primary partners, it is essential to ensuring that data/information is shared most efficiently for the greatest possible impact, and that the federal, provincial, and territorial (FPT) governments have robust data available to them to reduce housing need. In 2022/2023, CMHC will look for opportunities for collaboration around research with dedicated funding to support reciprocal data sharing agreements. As part of the Housing Partnership Framework, discussion and information sharing at the working level is well-established through the FPT Forum on Housing, but these discussions, including discussions around data, could be enhanced in order the maximize impact in achieving our housing priorities.	1. Work with PTs to increase capacity in meeting their reporting requirements regarding energy efficiency, accessibility and vulnerable populations served. <ol style="list-style-type: none"> Use the FPT Forum on Housing to share best practices on data gathering. Leverage CMHC’s research expertise to support PTs in their measurement approaches. Facilitate bilateral discussions around performance measurement and reporting. Identify opportunities for reporting on projects where PTs and CMHC are partnering. 	Policy – Policy Operations and Outreach, Policy Measurement and Analysis Client Solutions – Client Development & Government Relations, Government Relations, and Housing Policy and Research – Research	Policy – Policy Operations and Outreach, Intergovernmental Relations	Q4 2022
		2. Work with PTs to find opportunities to leverage other administrative data sources that can enable reporting while simultaneously enhancing data availability and reducing the reporting burden on CMHC and PTs.	Policy – Policy Operations and Outreach, Policy Measurement and Analysis, and Housing Policy and Research – Research	Policy – Policy Operations and Outreach, Intergovernmental Relations	Q3 2022

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Recommendation 3 Review the funding split between PT-delivered initiatives and consider further flexibilities for use of funding while maintaining resilient community/social housing.	<p><i>We agree with this recommendation.</i></p> <p>CMHC is committed to the continuous improvement of our programs and initiatives to ensure they remain impactful and contribute to expected results. CMHC is also committed to the long-term viability and expansion of community housing while exploring opportunities for further flexibilities.</p> <p>CMHC acknowledges that a review of the current funding allocation could help us determine the most effective allocation approach to enhance the impact of the NHS investments on the housing system. CMHC does not currently have the authority to alter current NHS program allocations.</p> <p>CMHC and PTs will have the opportunity to mutually review when we have more results that demonstrate the effectiveness of our initiatives.</p>	1. Report to Government on the outcomes of the Housing Partnership Framework. Share information on PTs desire for greater flexibility in funding.	Policy – Policy Operations and Outreach, Intergovernmental Relations	Client Solutions – Client Development & Government Relations, Government Relations	Q4 2021-22
		2. Mutually review the current funding split between PT-delivered initiatives in 2024-25.	Policy – Policy Operations and Outreach, Intergovernmental Relations	Client Solutions – Client Development & Government Relations, Government Relations	2024-25
		3. CMHC to work with PTs to explore approaches to long-term sustainability of the community housing sector.	Policy - Policy Operations and Outreach, Intergovernmental Relations	Client Solutions – Client Development & Government Relations, Government Relations	Ongoing